



# The Fluid Presence of Evil: Moral Ambiguity in the Therapeutic Space

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## Abstract

*This article examines the complex manifestations of evil within the therapeutic encounter, challenging traditional dichotomous understandings of good and evil in medical practice. Drawing from kabbalistic philosophy, phenomenology, and contemporary theological discourse, we explore how evil presents itself both as an external force permeating healthcare systems and as an internal reality within the physician-healer. We have previously attempted to articulate a framework for understanding these dynamics through "therapeutic orthodoxy"—a methodological approach that operates at the boundaries between traditional religious thought and contemporary healing practice. This analysis demonstrates how recognizing the fluid presence of evil in therapeutic relationships can paradoxically enhance rather than diminish the capacity for authentic healing.*

## Introduction

The question of evil's presence in healing relationships has troubled philosophers, theologians, and physicians for millennia. While traditional medical ethics tends to address evil through clear delineations of professional misconduct and malpractice, a more nuanced philosophical examination reveals evil's pervasive and fluid presence throughout the therapeutic encounter [1,2]. This presence manifests not merely as discrete acts of maleficence, but as an ontological reality that shapes the very structure of medical relationships and the healthcare system itself.

In recent articles I have tried to approach these questions, by articulating a "post-modern, post-Orthodox, and post-Hasidic" framework for understanding the sacred dimensions of healing [3,4]. This allows us to examine the complex interplay between divine presence and concealment in therapeutic relationships, particularly as it relates to the problem of evil.

This article synthesizes diverse philosophical traditions to examine three primary manifestations of evil in the therapeutic space: the systemic evil embedded within healthcare institutions, the personal evil that emerges from the physician's own moral limitations, and the paradoxical evil that serves as a catalyst for authentic healing relationships. Through this analysis, we propose that acknowledging evil's fluid presence, rather than denying it, opens possibilities for more profound therapeutic engagement.

## Perspectives on Evil's Nature

The kabbalistic tradition offers perhaps the most sophisticated framework for understanding evil's ontological status and its relationship to divine goodness. As explicated in the Zohar and later kabbalistic texts, evil emerges not as an independent force opposing God, but as a necessary byproduct of the creative process itself [5]. The concept of the Sitra Ahra (the Other Side) describes evil as a realm of "dark, unclean powers" that exist in dialectical relationship with holiness, much like the bark surrounding a tree that protects while simultaneously concealing the life-giving sap within [6].

This understanding proves particularly relevant to the therapeutic context, where the capacity for healing inevitably coexists with the potential for harm. The kelipot (shells or husks) that contain sparks of divine light mirror the complex moral landscape of medical practice, where noble intentions can become corrupted by institutional pressures, personal limitations, and systemic constraints [7]. As I have suggested "the mechanism by which the divine hides itself may paradoxically be the very means through which healing occurs" [8]. This insight suggests that what appears as absence or limitation in the therapeutic encounter may actually serve essential functions in creating space for authentic relationship and transformation.

The numerical symbolism of eleven, representing destructive excess beyond the

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balanced ten sefirot, provides insight into how evil manifests in healthcare systems through what the tradition calls "whoever adds detracts" [9]. When medical institutions operate beyond their proper boundaries—prioritizing profit over healing, efficiency over compassion, or technical prowess over human dignity—they embody this principle of destructive excess. The eleven goat-wool coverings of the Tabernacle, corresponding to the realm of impurity, suggest that these excessive structures, while containing sparks of divine intention, have become separated from their proper source and thus serve destructive rather than constructive purposes.

The mystical understanding that "just as there are ten holy sefirot, there are ten sefirot of evil" reveals the shadow structure that underlies all manifestation [10]. In healthcare, this manifests as institutional hierarchies, economic pressures, and professional dynamics that mirror the divine structure but operate from motives of self-interest rather than service. The distinction lies not in the structure itself but in whether the divine life force is absorbed within the system or hovers above it, unable to penetrate due to the vessel's orientation toward receiving rather than giving.

### The Epicurean Paradox and Medical Practice

The classical formulation of the problem of evil, known as the Epicurean Paradox, takes on new dimensions when applied to the physician-patient relationship. If physicians possess knowledge and skill (omniscience and omnipotence in miniature), and if they are committed to patient welfare (benevolence), how do we account for the persistence of suffering and harm within medical practice? The paradox challenges: if God is willing to prevent evil but unable, then He is not omnipotent; if He is able but unwilling, then He is malevolent; if He is both able and willing, then whence cometh evil; if He is neither able nor willing, why call Him God [11]?

However, as demonstrated in the theological literature, this paradox rests on several fallacious assumptions that become apparent when examining actual therapeutic relationships. The false dichotomy fallacy is particularly evident in medical contexts, where healing often requires accepting rather than eliminating suffering, and where the physician's role involves managing rather than conquering mortality. The human perspective assumption underlying the paradox fails to account for the possibility that divine wisdom operates according to principles beyond immediate human comprehension, just as medical interventions may cause temporary suffering in service of long-term healing.

The oversimplification of free will becomes apparent when we consider that a universe without any possibility of harm would necessarily eliminate the conditions that make genuine choice and relationship possible. In medical practice, this translates to the recognition that patients must retain agency over their treatment decisions, even when those decisions may lead to suboptimal outcomes. The physician who attempts to control all variables and eliminate all risks may paradoxically undermine the therapeutic relationship by removing the patient's capacity for authentic participation in their healing process.

The concept of the "absent healer" addresses this paradox directly, suggesting that therapeutic efficacy may depend precisely on the physician's acknowledgment of their limitations and the presence of forces beyond their control [12]. This aligns with the kabbalistic understanding that evil serves a necessary function in the divine economy, creating space for free will and

authentic relationship. The absent healer paradigm recognizes that the physician's power to heal is itself contingent and limited, and that acknowledging this limitation paradoxically enhances rather than diminishes therapeutic capacity.

### Phenomenological Approaches to Medical Evil

Drawing from the phenomenological tradition, particularly the work of Emmanuel Levinas on the face of the Other, we can understand evil in the therapeutic context as a failure to maintain proper ethical distance and proximity simultaneously [13]. The physician must be close enough to provide care but distant enough to maintain objectivity—a delicate balance that, when disrupted, can lead to various forms of therapeutic evil. Too much distance results in cold technical treatment that fails to address the human dimensions of suffering, while too much proximity can lead to boundary violations and the loss of professional perspective necessary for effective intervention.

The concept of *hester panim* (divine concealment) provides a parallel framework for understanding how evil emerges from the apparent absence of divine presence in moments of suffering [14]. This concealment operates not as divine abandonment but as a necessary withdrawal that creates space for human agency and growth. In therapeutic contexts, the physician may experience their own limitations as a form of divine abandonment while simultaneously serving as an instrument of divine presence for the patient. This paradox reflects the complex dynamics through which healing occurs in conditions of uncertainty and limitation.

We have explored how this concealment operates within therapeutic encounters, suggesting that the physician's experience of helplessness in the face of suffering may be precisely the opening through which deeper healing becomes possible [15]. When medical intervention reaches its limits, space opens for forms of healing that transcend the purely technical—emotional, spiritual, and relational dimensions that may prove more significant than the presenting physical symptoms. The concealment of divine presence in apparent medical failure thus serves to redirect attention toward these subtler but often more profound healing processes.

The phenomenological analysis reveals that evil in therapeutic relationships often manifests as a failure of recognition—the inability to see the patient as a full person rather than a collection of symptoms, or the physician's failure to recognize their own limitations and need for support. This failure of recognition creates what Levinas terms "totalization"—the reduction of the infinite mystery of the other person to manageable categories and interventions. While such categorization serves necessary practical functions, it becomes evil when it replaces rather than supplements the fundamental recognition of the patient's irreducible personhood.

### Evil Within the Physician: Internal Moral Complexity

The archetype of the wounded healer, present across cultures and traditions, acknowledges that those who heal others necessarily carry their own wounds and potential for causing harm [16]. This internal complexity becomes particularly acute in medical practice, where the physician's personal struggles with mortality, suffering, and meaning intersect with their professional obligations. The wounded healer paradigm suggests that the healer's own experience of limitation and suffering, rather than disqualifying them from therapeutic work, may actually enhance their capacity to understand and respond to patient needs.

Carl Jung's exploration of this archetype reveals how the

healer's own unresolved conflicts can become either sources of empathy and insight or dangerous blind spots that compromise patient care [17]. The physician who has experienced depression may bring deeper understanding to patients struggling with mental health issues but may also project their own unresolved conflicts onto the therapeutic relationship. The key distinction lies not in the presence or absence of personal wounds, but in the degree of awareness and integration the physician has achieved regarding their own limitations and areas of ongoing growth.

In my prior confessional essay "My Own Spiritual Crisis" and "Crisis of Soul," I tried to provide candid examinations of how internal conflicts manifest in therapeutic relationships [18,19]. My framework suggests that acknowledging these internal struggles, rather than maintaining a facade of invulnerability, opens possibilities for more authentic healing encounters. The physician who can acknowledge their own limitations and uncertainties creates space for the patient to do likewise, fostering a therapeutic alliance based on mutual humanity rather than hierarchical expertise.

The wounded healer archetype also illuminates how the physician's own relationship with mortality influences their approach to patient care. Those who have not come to terms with their own finite nature may unconsciously communicate anxiety about death to patients facing life-threatening conditions. Conversely, physicians who have integrated their own mortality may be better able to provide calm presence and realistic hope in difficult circumstances. This integration requires ongoing inner work that acknowledges both the physician's capacity to heal and their ultimate powerlessness in the face of death.

### **The Shadow of Professional Identity**

Carl Jung's concept of the shadow—the repressed or denied aspects of personality—finds particular relevance in medical practice, where societal expectations and professional training encourage physicians to identify primarily with their healing capacity while denying their potential for harm [20]. This denial can lead to dangerous blind spots and ethical failures, as the unacknowledged shadow elements seek expression through unconscious channels.

The medical profession's emphasis on competence, decisiveness, and emotional control can drive physicians to repress qualities that are seen as incompatible with professional identity: uncertainty, vulnerability, anger, grief, and the desire for recognition or control. These repressed elements do not disappear but instead manifest in various forms of professional dysfunction: burnout, substance abuse, inappropriate relationships with patients, or rigid adherence to protocols even when clinical judgment suggests alternative approaches.

The concept of "therapeutic orthodoxy" operates at the boundaries between orthodoxy and heresy, acknowledging that authentic healing may require physicians to transgress conventional boundaries while maintaining essential ethical commitments [21]. This approach recognizes that the physician's shadow, rather than being eliminated, must be integrated into a more complete understanding of the healing relationship. The physician who can acknowledge their own capacity for harm, their mixed motives, and their areas of ignorance paradoxically becomes more trustworthy because their self-awareness prevents the unconscious acting out of these shadow elements.

The integration of shadow material requires "deferred prophecy"—a willingness to operate at the edges of conventional understanding while maintaining commitment to the patient's

welfare [22]. This approach recognizes that breakthrough insights in medical practice often emerge from physicians who are willing to question established paradigms and explore unconventional approaches. However, such exploration must be grounded in rigorous self-examination and ongoing supervision to prevent the shadow elements from compromising patient care.

The shadow of professional identity also includes the physician's own need for healing and support. The cultural expectation that physicians should be paragons of health and emotional stability can prevent them from seeking the help they need, leading to compromised personal well-being and diminished capacity to serve patients effectively. Recognizing and addressing this shadow element requires creating professional cultures that normalize rather than stigmatize physician vulnerability and help-seeking behavior.

### **Moral Injury and Systemic Corruption**

Contemporary healthcare systems often place physicians in situations that conflict with their healing intentions, leading to what has been termed "moral injury"—the psychological damage that occurs when one is prevented from taking morally appropriate action due to institutional constraints [23]. This systemic dimension of evil manifests through institutional pressures that prioritize productivity over presence, documentation over direct care, and financial considerations over patient welfare.

The phenomenon of moral injury reveals how individual physicians can become complicit in systemic evil even when their personal intentions remain focused on patient welfare. When electronic health record systems require extensive documentation that reduces time available for patient interaction, physicians must choose between compliance with institutional requirements and adequate patient care. When insurance protocols deny coverage for treatments the physician believes are medically necessary, the physician becomes an unwilling agent of rationing that may compromise patient outcomes.

Our analysis of pharmaceutical industry influence illustrates how systemic corruption operates through subtle manipulation of clinical decision-making processes [24]. The industry's use of placebo and nocebo effects to influence prescribing patterns represents a particularly insidious form of evil because it corrupts the very foundation of the therapeutic relationship—trust in the physician's recommendations. When physicians unknowingly become agents of commercial rather than therapeutic interests, the entire medical encounter becomes contaminated by deception, even when no conscious deception is intended.

The systemic nature of such corruption means that individual physicians cannot simply opt out through personal moral choice. The infrastructure of modern medical practice—from medical education to research funding to clinical guidelines—has been shaped by commercial interests in ways that make it nearly impossible for physicians to practice in complete independence from these influences. This recognition does not excuse individual physicians from moral responsibility, but it does highlight the need for systemic as well as individual approaches to addressing medical evil.

The concept of moral injury also applies to the cumulative effect of witnessing suffering that cannot be alleviated despite available medical knowledge and resources. Physicians working in under-resourced settings may experience moral injury when they are unable to provide treatments they know



would be effective due to economic constraints. This form of moral injury reflects the evil embedded in social and economic systems that create artificial scarcity of healing resources while simultaneously producing enormous wealth for various stakeholders in the healthcare system.

### **Evil Without: Healthcare as a Site of Structural Violence**

The concept of structural violence, developed by Johan Galtung and later applied to healthcare by Paul Farmer and others, describes how social structures and institutions systematically harm individuals and communities through policies and practices that create or perpetuate inequality, suffering, and premature death [25,26]. In healthcare, this manifests through unequal access to care, medicalization of social problems, and the commodification of healing that transforms medical care from a social good into a market commodity.

Structural violence in healthcare operates through mechanisms that appear neutral or even beneficial on the surface but create systematic disadvantages for vulnerable populations. Insurance systems that require prior authorization for necessary treatments create barriers that disproportionately affect patients with limited resources to navigate bureaucratic obstacles. Fee-for-service payment models that incentivize procedure-intensive care over time-intensive relationship building systematically disadvantage patients whose conditions require primarily emotional and social support rather than technical intervention.

The profit-driven nature of contemporary healthcare systems exemplifies what the kabbalistic tradition would recognize as the realm of the *kelipot*—structures that contain sparks of divine intention (healing) but have become corrupted by excessive focus on material gain rather than service [27]. The pharmaceutical industry's development of life-saving medications represents genuine healing potential, but when these medications are priced beyond the reach of those who need them, the healing intention becomes corrupted by the vessel's orientation toward accumulation rather than distribution.

Our critique of pharmaceutical industry practices demonstrates how this corruption operates at multiple levels, from individual prescribing decisions to global health policy [28]. The industry's use of continuing medical education, research funding, and direct-to-consumer advertising creates a comprehensive system for influencing medical practice in directions that serve commercial rather than therapeutic interests. This influence operates largely through subtle manipulation of information flow rather than direct coercion, making it difficult for individual physicians to recognize and resist its effects.

The structural violence embedded in healthcare systems also manifests through the medicalization of social and economic problems. When poverty, racism, and social isolation produce illness, medical systems often respond by treating the symptoms while leaving the underlying causes unaddressed. This approach not only fails to address the root causes of illness but also can serve to obscure the social and political changes that would be necessary to prevent such illness from occurring in the first place.

### **The Medicalization of Suffering**

The tendency to pathologize normal human experiences of suffering represents another manifestation of systemic evil in healthcare that operates through the expansion of medical authority into domains that might be better understood through spiritual, social, or existential frameworks [29]. This

medicalization process transforms natural responses to life challenges into medical conditions requiring professional intervention, often creating dependence on medical systems while undermining individuals' innate capacity for healing and growth.

The medicalization of grief provides a particularly clear example of this dynamic. While severe or prolonged grief may indeed require professional support, the tendency to pathologize normal grief processes can interfere with natural healing mechanisms and create unnecessary anxiety about normal responses to loss. My description of prolonged grief disorder illustrates this dynamic, showing how the medicalization of grief processes can disrupt natural healing mechanisms while creating new categories of pathology that expand the medical market without necessarily improving patient outcomes [30].

The expansion of diagnostic categories in mental health represents another dimension of this process, where behaviors and experiences that might previously have been understood as normal variations in human personality or responses to difficult circumstances become redefined as psychiatric disorders requiring treatment. While this expansion has undoubtedly helped many people access needed care, it has also contributed to a cultural shift away from understanding suffering as a normal part of human existence that can catalyze growth and transformation.

The integration of spiritual dimensions into clinical understanding offers an alternative approach that honors both the reality of suffering and the possibility of transformation without automatically pathologizing difficult experiences [31]. His framework recognizes that some forms of suffering may be necessary for psychological and spiritual development, and that medical intervention, while sometimes necessary, should not automatically replace other forms of support and meaning-making that may be more appropriate for particular individuals and circumstances.

The medicalization process also operates through the privileging of biomedical explanations over other ways of understanding illness and healing. When depression is understood primarily as a neurochemical imbalance, the social, spiritual, and existential dimensions of the person's experience may be overlooked or minimized. This reductionist approach can lead to treatment approaches that address symptoms while leaving underlying issues unresolved, potentially creating chronic dependence on medical intervention rather than fostering the individual's capacity for self-healing and growth.

### **Technological Dehumanization**

The increasing dominance of technology in medical practice, while offering tremendous benefits in diagnostic accuracy and treatment effectiveness, also carries the potential for dehumanization and alienation that can compromise the therapeutic relationship [32]. Electronic health records, telemedicine platforms, and artificial intelligence systems can create barriers between physicians and patients, reducing the possibility for genuine encounter while creating the illusion of comprehensive care through extensive documentation and monitoring.

The transformation of patients into data points in electronic systems reflects a broader cultural tendency toward what Martin Buber identified as "I-It" rather than "I-Thou" relationships [33]. When the patient becomes primarily a collection of laboratory values, imaging results, and diagnostic codes, the physician may

lose sight of the irreducible mystery and dignity of the person seeking healing. This technological reductionism can lead to treatment approaches that address the patient's condition while missing the patient themselves.

The kabbalistic understanding of *tzimtzum*—divine contraction that creates space for creation—provides a framework for understanding how technological tools might serve healing without replacing human connection [34]. Just as divine contraction creates space for finite beings to exist and grow, appropriate use of medical technology can create space for more focused and effective human interaction by handling routine tasks and information management. However, when technology expands beyond its proper boundaries and begins to replace rather than support human relationship, it embodies the destructive excess symbolized by the number eleven.

The epistemological analysis of the *tzimtzum* model in doctor-patient relationships suggests that technology, properly employed, can enhance rather than diminish therapeutic presence by creating space for more meaningful interaction [35]. When electronic health records streamline information gathering, physicians may have more time and mental space available for listening and presence. When telemedicine platforms enable care for patients who cannot travel to medical facilities, technology serves to expand rather than contract the possibilities for therapeutic relationship.

However, the implementation of medical technology often proceeds without adequate attention to its effects on the therapeutic relationship. Systems designed primarily for billing, legal protection, and administrative efficiency may inadvertently undermine the very healing relationships they are intended to support. The challenge lies in developing and implementing technologies that enhance rather than replace the human dimensions of medical care, requiring ongoing attention to both technical capabilities and relational dynamics.

### Suffering as Sacred Space

One of the most profound insights emerging from both kabbalistic thought is the recognition that suffering itself can serve as a gateway to healing and transformation, not through romanticizing pain or advocating for its unnecessary prolongation, but through acknowledging its potential as a catalyst for growth and authentic relationship [36]. This understanding requires a fundamental shift from viewing suffering as simply an obstacle to be eliminated toward recognizing it as a potential teacher and transformer when met with appropriate awareness and skill.

The concept of *shevirat ha-kelim* (breaking of the vessels) describes how divine light, too intense for its containers, shatters the vessels and scatters sparks throughout creation [37]. In therapeutic contexts, this breaking might represent the collapse of conventional healing approaches, the failure of standard treatments, or the physician's recognition that their usual methods are inadequate for a particular patient's needs. Rather than representing simply failure or limitation, such breaking can open space for more profound forms of restoration that address deeper levels of the patient's being.

The sacred nature of suffering emerges not from suffering itself but from the potential it creates for authentic encounter with fundamental questions of meaning, mortality, and relationship. Patients facing serious illness often report that their diagnosis, while unwelcome, catalyzed important changes in their relationships, priorities, and understanding of what matters most in life. The physician who can recognize and honor this

potential without minimizing the real difficulty of the patient's situation can serve as a guide for navigating suffering in ways that lead to growth rather than simply endurance.

My analysis of Leonard Cohen's "Hallelujah" as a therapeutic text demonstrates how artistic expressions of brokenness can serve healing functions, particularly for physicians experiencing burnout and cumulative trauma [38]. Cohen's integration of sacred and profane elements in his work mirrors the complex moral landscape of medical practice, where healing and harm often coexist, and where the most profound encounters with the sacred may occur precisely in moments of apparent abandonment or failure.

The therapeutic use of suffering requires careful discernment between suffering that serves growth and suffering that simply destroys. Not all suffering is meaningful or transformative, and the physician's role includes alleviating unnecessary pain while recognizing when difficulty may serve essential functions in the patient's journey. This discernment cannot be reduced to simple rules but requires ongoing attention to the particular needs and circumstances of each patient, informed by both clinical expertise and deeper wisdom about the role of difficulty in human development.

### Evil as Teacher and Transformer

The rabbinic tradition recognizes that the *yetzer hara* (evil inclination), while potentially destructive, also serves essential functions in human development and creativity [39]. Without the tension provided by destructive impulses, human beings would lack the energy necessary for growth, procreation, and achievement. The tradition teaches that the *yetzer hara* can be transformed from a destructive force into a constructive one through proper understanding and channeling, suggesting that evil's energy can be redirected toward positive purposes rather than simply eliminated.

In therapeutic relationships, acknowledging the presence of potentially harmful impulses—in both physician and patient—can paradoxically enhance safety and efficacy by creating space for authentic encounter rather than idealized projections. The physician who can acknowledge their own capacity for irritation, judgment, or desire for control creates space for the patient to acknowledge similar struggles without shame or defensiveness. This mutual acknowledgment of human limitation and moral ambiguity can foster deeper trust and more effective collaboration in the healing process.

The transformation of evil requires what the kabbalistic tradition terms *tikkun* (repair or correction), a process that involves recognizing the divine sparks contained within apparently negative situations and working to release them from their constraining shells [40]. In medical practice, this might involve recognizing the growth potential contained within a patient's difficult behaviors, the learning opportunities embedded in treatment failures, or the relationship-building possibilities that emerge from honest acknowledgment of medical limitations.

The framework of "divine presence manifesting through absence" suggests that the physician's experience of limitation and failure can serve as a gateway to deeper therapeutic capacity [41]. When medical intervention reaches its limits, space opens for forms of healing that transcend the purely technical—emotional, spiritual, and relational dimensions that may prove more significant than the presenting physical symptoms. The physician who can remain present and available in such

moments, despite their inability to fix the patient's condition, may provide exactly the kind of witnessing and companionship that the patient needs most.

The educational function of evil extends to its role in developing empathy and humility in healthcare providers. Physicians who have faced their own moral failures, health challenges, or family crises often report increased capacity for understanding and supporting patients facing similar difficulties. The shame and vulnerability associated with such experiences, when properly integrated, can become sources of compassion and wisdom rather than simply wounds to be hidden or healed.

### The Alchemy of Transformation

The process by which evil transforms into healing can be understood as a form of alchemy—not the literal transformation of base metals into gold, but the psychological and spiritual transformation of destructive energy into constructive purpose [42]. This alchemical process requires both skill and patience, as the transformation cannot be forced but must emerge from careful attention to the dynamics at play in particular situations.

The kabbalistic concept of *tikkun olam* (repairing the world) describes the ongoing process by which scattered divine sparks are gathered and restored to their proper place [43]. In therapeutic contexts, this process involves recognizing and working with the evil elements present in healing relationships rather than attempting to eliminate them entirely. The pharmaceutical industry's profit motive, for example, while potentially corrupting, also provides the economic incentive for developing new treatments. The challenge lies in structuring systems that harness this energy while preventing its destructive expressions.

I have attempted to demonstrate this alchemical approach through an integration of apparently negative elements—grief, trauma, moral confusion—into resources for healing when approached with proper understanding and skill [44]. His work on physician grief, for example, shows how the cumulative trauma experienced by healthcare providers can be transformed from a source of burnout and cynicism into a source of empathy and wisdom when properly processed and integrated.

The alchemical transformation requires "hermeneutic approach to medicine," treating the patient as a sacred text requiring careful interpretation rather than a problem to be solved through standardized protocols [45]. This approach recognizes that each patient's situation contains unique elements that require creative and individualized responses, drawing on both established medical knowledge and deeper wisdom about the nature of healing and transformation.

The transformation process also requires community and support systems that can contain and metabolize the difficult emotions and moral complexities that arise in therapeutic work. Individual physicians cannot accomplish this alchemical transformation in isolation but require colleagues, mentors, and spiritual practices that help them process and integrate their experiences in ways that enhance rather than diminish their capacity for service.

### Therapeutic Orthodoxy as Method

The concept of "therapeutic orthodoxy" represents a methodological innovation that addresses the complex moral landscape of medical practice through what he describes as operating deliberately at the boundaries between orthodoxy and heresy [46]. This approach maintains essential commitments to patient welfare while expanding the boundaries of acceptable discourse through therapeutic integration of religious and

philosophical concepts with medical practice.

Therapeutic orthodoxy emerges from a recognition that authentic healing often requires transgressing conventional boundaries—professional, theological, and philosophical—while maintaining ethical integrity through rigorous attention to the patient's welfare. This transgression is not arbitrary or self-serving but represents what he terms "deferred prophecy," a form of theological creativity that challenges established boundaries while potentially revealing new aspects of divine truth through practical application [47].

The method draws from multiple sources that are carefully integrated rather than simply combined. Kabbalistic understandings of divine concealment and presence provide frameworks for understanding how healing occurs in conditions of uncertainty and limitation. Phenomenological approaches to the physician-patient encounter illuminate the relational dynamics that facilitate or impede therapeutic progress. Depth psychological insights into shadow and integration address the complex motivations and blind spots that influence therapeutic relationships. Contemplative practices maintain awareness and presence in the midst of complexity and moral ambiguity.

The framework acknowledges that conventional medical training, while necessary, is insufficient for addressing the full range of challenges that arise in therapeutic practice. Technical competence must be supplemented by "integrated therapeutic presence"—an approach that acknowledges limitations while maintaining commitment to healing, recognizes the sacred dimensions of medical encounters while remaining grounded in scientific understanding, and operates with awareness of both light and shadow aspects of therapeutic work [48].

Therapeutic orthodoxy also addresses the isolation that many physicians experience when grappling with the moral and spiritual dimensions of their work. Providing a framework that integrates religious and philosophical insights with clinical practice creates space for healthcare providers to discuss and explore these dimensions without abandoning their scientific commitments or professional identities. This integration serves both individual physicians seeking to align their practice with their deeper values and the broader medical profession seeking to address the epidemic of physician burnout and moral injury.

### Sacred-Profane Dialectics

The analysis of sacred and profane space in therapeutic encounters moves beyond rigid distinctions to embrace what he terms the "sacred-profane dialectic" [49]. This approach recognizes that healing occurs not through eliminating the profane elements of medical practice but through integrating them into a larger sacred framework that can contain and transform apparent contradictions.

The dialectical approach prevents both the naive idealization of medical practice and its cynical reduction to purely technical procedures. Medical practice necessarily involves both sacred and profane elements—the sacred dimension of witnessing and alleviating suffering coexists with profane concerns about billing, liability, and career advancement. Rather than viewing these as simply contradictory, the dialectical approach maintains creative tension between competing values and perspectives, allowing for more nuanced and effective responses to complex clinical situations.

The sacred-profane dialectic operates through the principle of divine concealment and revelation. The sacred dimension of healing is often hidden within apparently mundane medical



procedures, while profane concerns can serve sacred purposes when properly understood and channeled. The physician who files insurance paperwork may be engaging in sacred work if this administrative task enables continued service to patients, while religious rituals can become profane if they serve primarily to enhance the practitioner's status or self-image rather than facilitating genuine healing.

This dialectical approach requires ongoing discernment about when to emphasize efficiency and when to prioritize presence, when to follow established protocols and when to improvise creative responses, when to maintain professional boundaries and when to allow for more personal engagement. Such discernment cannot be reduced to simple rules but requires cultivating "contemplative awareness" that can perceive the sacred dimensions present within apparently secular medical encounters [50].

The sacred-profane dialectic also addresses the challenge of maintaining meaning and purpose in medical practice within healthcare systems that often prioritize productivity and profit over relational and spiritual values. Rather than simply resigning themselves to systemic constraints or attempting to overthrow them through direct confrontation, physicians can learn to work within and through these constraints in ways that preserve and even enhance the sacred dimensions of their work.

## Clinical Applications

The practical applications of integrative frameworks demonstrate how theoretical insights can be translated into concrete approaches that enhance rather than compromise the effectiveness of medical practice. His work on grief counseling for physicians recognizes that healthcare providers require specialized approaches to processing cumulative trauma and disenfranchised grief that acknowledge both the professional context and the deeper spiritual dimensions of loss and suffering [51].

The integration of twelve-step recovery models with classical medical approaches to addiction treatment exemplifies the synthetic methodology that characterizes therapeutic orthodoxy [52]. Rather than viewing medical and spiritual approaches as contradictory, they can be combined in ways that address both the biological and spiritual dimensions of addiction while respecting the autonomy and beliefs of individual patients. This integration requires careful attention to the particular needs and circumstances of each patient rather than applying a one-size-fits-all approach.

Our work on chronic pain management illustrates how therapeutic orthodoxy can address the spiritual dimensions of suffering while maintaining scientific rigor [53]. His approach recognizes that chronic pain often involves existential and spiritual components that cannot be addressed through purely biomedical interventions, while avoiding the trap of spiritual bypassing that ignores the real physical dimensions of patient suffering. The integration requires ongoing attention to both technical medical knowledge and deeper wisdom about the nature of suffering and healing.

The framework's application to end-of-life care demonstrates how theological insights can inform medical practice in ways that enhance rather than compromise clinical effectiveness [54]. The analysis of divine concealment in the dying process provides healthcare providers with conceptual tools for understanding and responding to the spiritual dimensions of death and dying while maintaining appropriate professional boundaries and

clinical competence.

The practical implementation of therapeutic orthodoxy also requires institutional support and cultural change within healthcare organizations. Individual physicians cannot fully implement this approach in isolation but require colleagues, supervisors, and organizational structures that support rather than undermine their efforts to integrate the sacred and profane dimensions of medical practice. This requires "healing spaces" that can contain and support the complex emotional and spiritual work that characterizes authentic therapeutic presence [55].

## Reframing Professional Identity

The recognition of evil's fluid presence in therapeutic relationships necessitates a fundamental reframing of professional identity for physicians and other healthcare providers that moves beyond the traditional model of the physician as a detached scientific expert toward "integrated therapeutic presence" [56]. This integration acknowledges both the physician's technical competence and their human limitations, both their capacity to heal and their potential to cause harm, both their professional obligations and their personal needs for support and growth.

The reframing process requires healthcare providers to develop what might be termed "contemplative competence" alongside their technical skills. This involves cultivating awareness of their own internal states, motivations, and reactions during patient encounters, as well as sensitivity to the subtle relational dynamics that influence therapeutic outcomes. Such awareness cannot be reduced to simple techniques but requires ongoing practice and attention that gradually develops the physician's capacity for presence and discernment.

The integration of contemplative practice into medical training and continuing education addresses the epidemic of physician burnout and moral injury by providing healthcare providers with tools for processing the emotional and spiritual challenges inherent in medical work. Rather than expecting physicians to maintain emotional detachment or rely solely on external support systems, this approach cultivates internal resources that can be accessed during patient encounters themselves, enhancing both physician well-being and patient care.

The reframed professional identity also acknowledges the physician's own needs for healing and support without viewing these as incompatible with professional competence. The wounded healer archetype suggests that the physician's own experience of vulnerability and limitation can enhance rather than compromise their therapeutic capacity when properly integrated. This integration requires creating professional cultures that normalize rather than stigmatize physician help-seeking behavior and emotional expression.

The contemplative approach to medical practice also addresses the isolation that many physicians experience by providing frameworks for understanding their work as part of a larger sacred endeavor rather than simply a collection of technical procedures. This broader understanding can help physicians maintain sense of purpose and meaning even when working within healthcare systems that may not explicitly support or recognize the sacred dimensions of medical practice.

## Institutional Transformation

Healthcare institutions must also grapple with the systemic dimensions of evil identified in this analysis through the development of "healing spaces" that can contain and transform the complex moral and emotional challenges inherent in

medical work [57]. Such institutional transformation requires more than policy changes or structural reorganization; it demands a fundamental shift in organizational culture that recognizes and supports the sacred dimensions of therapeutic work while maintaining operational effectiveness and financial sustainability.

The transformation process begins with explicit recognition of the values that guide organizational decision-making and the ways these values are embodied in daily practices and procedures. Organizations that claim to prioritize patient welfare while implementing policies that systematically undermine physician-patient relationships create cognitive dissonance that contributes to moral injury and cynicism among staff. Authentic transformation requires aligning stated values with actual practices through careful examination of how organizational policies affect the quality of therapeutic relationships.

The development of healing spaces also requires attention to both physical and relational environments that support therapeutic presence. Physical spaces that are designed primarily for efficiency and cost containment may inadvertently communicate values that undermine the sacred dimensions of medical encounters. Similarly, organizational cultures that prioritize productivity metrics over relationship quality may create environments where authentic therapeutic presence becomes practically impossible despite the good intentions of individual providers.

Institutional transformation also requires comprehensive support systems for healthcare providers experiencing moral injury, burnout, or spiritual crisis. Such support cannot be limited to employee assistance programs or stress management workshops but must address the deeper spiritual and existential challenges that arise from sustained engagement with human suffering and mortality. This requires creating communities within healthcare organizations where these deeper questions can be explored and processed without shame or professional consequences.

The integration of contemplative practices and spiritual formation into organizational culture can serve multiple functions, support individual provider well-being while also enhance the quality of patient care and organizational effectiveness. Research suggests that healthcare providers who engage in regular contemplative practice demonstrate improved emotional regulation, increased empathy, and reduced burnout, leading to better patient outcomes and reduced staff turnover.

### **Educational Reform and Professional Formation**

Medical education must incorporate philosophical and theological perspectives on the nature of evil and its role in therapeutic relationships through what might be termed "contemplative medical education" that addresses the spiritual and moral dimensions of medical practice alongside technical training [58]. This integration does not require imposing particular religious perspectives but rather creating space for students to explore the deeper questions of meaning, purpose, and values that inevitably arise in medical practice.

The educational reform process begins with recognition that technical competence, while necessary, is insufficient for addressing the full range of challenges that arise in therapeutic relationships. Medical students require training in "shadow work"—the process of recognizing and integrating their own capacity for harm, their mixed motives, and their areas of ignorance and limitation [59]. This training cannot be

accomplished through didactic instruction alone but requires experiential learning opportunities that help students develop self-awareness and emotional intelligence.

The integration of contemplative practices into medical education can serve multiple functions, support student well-being while also developing the capacity for presence and discernment that characterizes effective therapeutic relationships. Students who learn to maintain awareness of their own internal states during patient encounters are better able to recognize and respond appropriately to subtle cues that influence therapeutic outcomes. Such training also helps students develop resilience and coping strategies that can sustain them throughout their careers.

Educational reform also requires mentorship programs that pair students with practicing physicians who can model integrated approaches to therapeutic presence rather than simply technical competence [60]. Such mentorship relationships provide opportunities for students to explore the moral and spiritual dimensions of medical practice in the context of actual patient care, learning through observation and guided reflection how to navigate the complex challenges that characterize authentic therapeutic work.

The development of contemplative medical education also requires faculty development programs that prepare medical educators to integrate these dimensions into their teaching and mentoring. Many medical faculty have not themselves received training in contemplative approaches or shadow work, making it difficult for them to provide guidance in these areas without additional preparation and support.

### **Empirical Studies and Outcomes Research**

The theoretical framework developed in this analysis suggests numerous areas for empirical research that could validate and refine the practical applications of recognizing evil's fluid presence in therapeutic relationships. Outcomes research examining whether healthcare providers trained in shadow integration and moral complexity demonstrate better patient outcomes and job satisfaction could provide evidence for the practical benefits of this approach while identifying specific training methods and organizational supports that prove most effective [61].

Longitudinal studies following medical students and residents who receive contemplative training could examine both immediate and long-term effects on professional development, patient care quality, and personal well-being. Such research could help identify optimal timing, duration, and methods for integrating contemplative approaches into medical education while addressing potential concerns about time constraints and competing priorities in already-intensive training programs.

Institutional studies examining healthcare organizations that explicitly address systemic evil and moral injury in their policies and practices could provide models for organizational transformation while identifying specific interventions that prove most effective in creating healing-centered environments [62]. Such research could examine the relationship between organizational culture, staff well-being, patient satisfaction, and clinical outcomes, potentially demonstrating that attention to the sacred dimensions of medical practice enhances rather than compromises organizational effectiveness.

Patient experience research could explore how patients perceive and respond to healthcare providers who have received training in integrated therapeutic presence compared to those



who have received only conventional medical training. Such studies could examine whether patients can detect differences in provider presence and awareness, and whether these differences correlate with treatment adherence, satisfaction, and clinical outcomes.

Phenomenological studies exploring how patients and providers experience the sacred-profane dialectic in therapeutic relationships could provide deeper understanding of the mechanisms through which contemplative approaches enhance therapeutic effectiveness [63]. Qualitative research methods could capture subtle relational dynamics that might not be evident through quantitative measures while providing rich descriptions of successful therapeutic encounters that could inform training and practice.

### Theoretical Development and Integration

Several areas require further theoretical development to support the practical implementation of frameworks that acknowledge evil's fluid presence in therapeutic relationships. Integration with neuroscience research exploring how contemplative practices and moral integration affect brain function and decision-making capacity could provide scientific validation for approaches that might otherwise be dismissed as merely spiritual or philosophical [64].

Cross-cultural research investigating how these frameworks apply across different cultural and religious contexts could enhance their universal applicability while identifying culture-specific adaptations that may be necessary [65]. Such research could examine how concepts of evil, healing, and therapeutic relationships vary across cultures and how contemplative approaches to medical practice can be adapted to honor diverse spiritual and philosophical traditions.

Policy research developing specific recommendations based on this philosophical analysis could bridge the gap between theoretical insights and practical implementation at the level of healthcare policy and regulation [66]. Such research could examine how current policies inadvertently contribute to moral injury and systemic evil while proposing alternative approaches that support rather than undermine the sacred dimensions of medical practice.

Technology integration research exploring how digital health technologies can support rather than undermine authentic therapeutic presence represents another crucial area for development [67]. As healthcare becomes increasingly digitized, understanding how to maintain human connection and contemplative awareness within technological environments becomes essential for preserving the healing potential of medical encounters.

### Clinical Tool Development and Assessment

The framework suggests the need for new clinical tools and assessments that can measure and support the development of integrated therapeutic presence in healthcare providers. Moral complexity assessments could evaluate healthcare providers' capacity to navigate complex ethical situations while identifying areas where additional training or support might be beneficial [68].

Institutional health metrics that assess the spiritual and moral health of healthcare organizations could complement traditional measures of efficiency and clinical outcomes by examining organizational culture, staff well-being, and support for contemplative approaches to patient care [69]. Such metrics could help organizations identify areas where policy changes or

cultural interventions might enhance their capacity to serve as healing environments.

Patients experience measures that capture the sacred dimensions of therapeutic encounters could provide feedback on whether contemplative training for healthcare providers translates into measurably different patient experiences [70]. Such measures would need to be carefully designed to capture subtle relational qualities without imposing particular spiritual or philosophical frameworks on diverse patient populations.

Professional development programs offering structured approaches to ongoing formation in integrated therapeutic presence could support healthcare providers throughout their careers rather than limiting contemplative training to initial professional education [71]. Such programs could provide continuing education credits while offering practical support for implementing contemplative approaches within existing practice settings.

The development of supervision and mentoring models specifically designed to support healthcare providers in processing the moral and spiritual challenges of medical practice could address the isolation and moral injury that many providers experience. Such models could draw from spiritual direction traditions while remaining appropriate for diverse religious and philosophical backgrounds.

### Conclusion

The fluid presence of evil in therapeutic relationships represents not a problem to be solved but a reality to be acknowledged and skillfully engaged through approaches that honor both the complexity of human nature and the sacred potential of therapeutic encounters. Through the integration of kabbalistic philosophy, phenomenological analysis, and contemporary clinical insight—we can develop more nuanced and effective approaches to healing that transcend simplistic divisions between good and evil while maintaining rigorous commitment to patient welfare.

The framework of therapeutic orthodoxy offers a path forward that maintains essential commitments to scientific rigor and ethical integrity while expanding our understanding of what authentic healing requires. By operating deliberately at the boundaries between orthodoxy and heresy, healthcare providers can develop the capacity to respond to suffering with both technical competence and spiritual depth, recognizing that these dimensions of therapeutic work are complementary rather than contradictory.

The recognition that evil serves a necessary function in the divine economy—creating space for free will, authentic relationship, and transformative growth—fundamentally alters our approach to medical practice by suggesting that attempts to eliminate all potential for harm may paradoxically undermine the conditions that make genuine healing possible. Rather than seeking perfect control over therapeutic outcomes, physicians must learn to work skillfully with uncertainty, limitation, and moral ambiguity while maintaining presence and commitment to service.

This approach does not minimize the importance of preventing actual harm or addressing institutional failures that compromise patient care. Rather, it provides a broader framework within which such efforts can be more effectively pursued through deeper understanding of the systemic and personal factors that contribute to therapeutic success and failure. By acknowledging the reality of evil's presence—both within healthcare systems

and within healthcare providers themselves—we paradoxically enhance our capacity to serve the good through more authentic and integrated approaches to therapeutic relationship.

This integration is not merely theoretical but practically achievable through careful attention to both the light and shadow aspects of therapeutic work. His concept of "sacred spaces where genuine healing can emerge" provides a vision of medical practice that honors both scientific rigor and spiritual depth while remaining grounded in practical concern for patient welfare and provider sustainability.

As healthcare continues to evolve in response to technological advances, economic pressures, and changing social expectations, the insights developed through this philosophical analysis will become increasingly relevant for addressing challenges that cannot be resolved through purely technical or administrative approaches. The epidemic of physician burnout, the crisis of meaning in medical practice, and the persistent inequalities in healthcare access all require responses that address the deeper moral and spiritual questions underlying these apparent practical problems.

The fluid presence of evil, properly understood and skillfully engaged, thus becomes not an obstacle to healing but one of its most powerful catalysts for transformation and growth. In embracing this paradox, healthcare providers and institutions can move toward more authentic, effective, and ultimately more healing approaches to human suffering that honor both the scientific achievements of modern medicine and the timeless wisdom traditions that have always recognized healing as fundamentally sacred work.

The implications of this analysis extend beyond healthcare to broader questions about how modern institutions can maintain spiritual and moral integrity while operating within complex social and economic systems that often prioritize efficiency and profit over human flourishing. The framework developed here suggests that acknowledging rather than denying the presence of destructive forces within any system creates opportunities for transformation that would not otherwise be available.

Through continued research, practical application, and theoretical development, the insights explored in this analysis can contribute to the emergence of what might be termed "contemplative healthcare"—an approach to medical practice that integrates the best of scientific knowledge with the deepest wisdom about the nature of healing, suffering, and human transformation. Such an approach offers hope for addressing the current crises in healthcare while pointing toward more sustainable and fulfilling ways of organizing healing-centered communities and institutions.

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